

Report To:	EXECUTIVE CABINET
Date:	29 June 2016
Executive Member/ Reporting Officer:	Cllr J M Fitzpatrick - First Deputy (Performance and Finance) Ian Duncan – Assistant Executive Director (Finance)
Subject:	REVENUE MONITORING – QUARTER 4 2015/16
Report Summary:	<p>This report shows that at Quarter 4 the overall net outturn revenue position for 2015/16 was £204.663 million. This includes additional dividend from Manchester Airport Group of £2.25 million and the agreed in-year change to the Council’s debt repayment policy which resulted in a reduction of £3.7 million in the charge to revenue. After allowing for these variations the overall spend is within budget by £0.713 million. This is after movements to reserves to assist with future years’ financial challenges, in particular the forecasted financial deficit in the health and social care economy in Tameside and Glossop which will see the creation of a ground-breaking Integrated Care Organisation to help address the situation.</p> <p>These financial results should be seen as just one, albeit important, step in the transformation journey to deliver financial sustainability be the end of the current Comprehensive Spending Review (CSR) period i.e. by 2020.</p>
Recommendations:	<ol style="list-style-type: none"> 1) That the revenue outturn position is noted. 2) That the detail for each service area is noted; 3) That movements to reserves are approved as outlined in Appendix 3; 4) that the treatment of year end balances as outlined in Appendix 3 is approved 5) That the changes to revenue budgets as set out at Appendix 1 are approved. 6) That the capital outturn position is noted; 7) That a transfer of £2.300m from reserves, and consequent payment to Tameside Hospital Foundation Trust, is approved as outlined in Section 7 to support Care Together.
Links to Community Strategy:	Budget is allocated in accordance with the Community Strategy.
Policy Implications:	Budget is allocated in accordance with Council Policy.
Financial Implications: (Authorised by the Section 151 Officer)	<p>The Council has managed its financial resources within the overall budget provision approved by the Council in February 2015. It is important that the Council continues to maintain a strong control of its financial resources in future years so it can confidently plan its way through the remaining years of austerity.</p> <p>The report includes recommended transfers to reserves, the most significant of which are to support the acceleration of the creation of the Integrated Care Organisation (ICO), supporting social care in the short term and providing some non-recurrent assistance in</p>

Care Together. The investment in Care Together is already producing tangible results with Tameside and Glossop being named as one of the most improved locations in the country for urgent care.

**Legal Implications:
(Authorised by the
Borough Solicitor)**

There is a statutory duty to ensure the Council sets a balanced budget and that it is monitored to ensure statutory commitments are met.

Risk Management:

Failure to properly manage and monitor the Council's budgets will lead to service failure and a loss of public confidence.

Access to Information

The background papers relating to this report can be inspected by contacting the report writer, Ian Duncan, Assistant Executive Director (Finance) by:



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REVENUE MONITORING – 2015/16 QUARTER 4

1 INTRODUCTION

- 1.1 This is the final revenue monitoring report of the 2015/16 financial year. The report provides a financial update and summarises the revenue outturn position of the Council as at the 31 March 2016.
- 1.2 Details of the various sections and Appendices within the report are shown below:
- **Section 2:** a summary of the budget and revenue financial position of the Council.
 - **Section 3:** updated performance position against the agreed savings is presented as an additional report
 - **Section 4:** treatment of balances to be carried forward
 - **Section 5:** Business Rates and Council Tax collection performance.
 - **Section 6:** Capital Outturn summary.
 - **Section 7:** Support to the Acute Trust
 - **Section 8:** the recommendations of this report.

 - **Appendix 1:** a summary of the budget position and changes since quarter 3, presented for approval at this meeting.
 - **Appendix 2:** details for each Directorate showing the revenue outturn position, and:
 - an explanation of significant variations to budget;
 - analysis of expenditure and income.
 - **Appendix 3:** summary of balances to be carried forward.
 - **Appendix 4:** analysis of the Council Tax and Business Rates collection performance from April 2015 to December 2015.
 - **Appendix 5:** summary of the Capital outturn position.
- 1.3 This report details the Council's final revenue outturn position for 2015/16 against budgets for the year and shows the net of income and expenditure as a variation to budget.
- 1.4 Separate tables, which break down the budgets into elements of expenditure and income, are included in **Appendix 2**, to show how Directorates are utilising their allocated funding.
- 1.5 The report also shows the final capital outturn position. A detailed capital report will be presented to the next Strategic Planning and Capital Monitoring Panel.

2 SUMMARY FINANCIAL POSITION, BUDGET AND KEY ISSUES

- 2.1 This report shows that at Quarter 4 the Council's overall net revenue service expenditure for the 2015/16 financial year is to be £6.663m less than the updated budget.
- 2.2 The summary of the annual budget, outturn and variation to budget for each Directorate provides an analysis of the £6.663m variation and is set out below.

Table 1 – Summary Financial Position

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
<u>DIRECTOR OF PEOPLE</u>			
Childrens			
Childrens Social Care	19,477	24,408	4,931
Strategy and Early Intervention	2,237	1,746	(491)
Education	3,393	2,983	(410)
	25,107	29,137	4,030
Adult and Early Intervention Services			
Adult Social Care	49,750	55,317	5,567
Adults and Early Intervention	1,356	1,196	(160)
	51,106	56,513	5,407
Stronger Communities	7,141	8,388	1,247
TOTAL DIRECTOR OF PEOPLE	83,354	94,038	10,684
<u>DIRECTOR OF PUBLIC HEALTH</u>	16,329	16,329	0
<u>DIRECTOR OF PLACE</u>			
Asset and Investment Partnership Management	3,641	3,815	174
Environmental Services	45,854	45,125	(729)
Development Growth and Investment	3,183	3,021	(162)
Digital Tameside	1,875	1,814	(61)
TOTAL DIRECTOR OF PLACE	54,553	53,775	(778)
<u>RESOURCES</u>			
Director of Governance and Resources*	12,384	10,081	(2,303)
Corporate Costs	8,420	5,417	(3,003)
TOTAL RESOURCES	20,804	15,498	(5,306)
Capital and Financing	20,296	11,398	(8,898)
Other Cost Pressures and Funding*	15,990	13,625	(2,365)
TOTAL	211,326	204,663	(6,663)

*After transfer to reserves

2.4 For each Directorate, explanations of the variations to budget over £1m are included in Table 2 below. The Council is actively developing ways to deliver services differently, but is also continuing to provide necessary services.

Table 2 – outturn revenue position for 2015/16

Directorate	Service	2015/16 Budget £000	Outturn £000	Variation to Budget £000	Explanation
People	Childrens Social Care	19,477	24,408	4,931	Additional recurrent funding of £5.1m was allocated to the service following a budget review during 2015/16. However, whilst savings have been delivered during the year within the service, they were not to the levels originally proposed. In addition a combination of unexpected and more complex placements during the year have also contributed to the variation to the available budget.
People	Strategy and Early Intervention	2,237	1,746	(491)	
People	Education	3,393	2,983	(410)	
People	Adult and Early Intervention Services	51,106	56,513	5,407	A combination of external cost pressures in demand led services such as homecare and care home placements together with savings to be identified have resulted in a budget deficit for 2015-16.
People	Stronger Communities	7,141	8,388	1,247	Work undergone throughout year on delivering savings which began to materialise following robust governance processes. Savings now allocated against services and full year effects to follow in 16/17 to create a balanced budget.
	Total Director of People	83,354	94,038	10,684	
Place	Asset and Investment Partnership Management	3,641	3,815	174	

Place	Environmental Services	45,854	45,125	(729)	Savings as a result of vacant posts not being filled and efficiencies across the service.
Place	Development Growth and Investment	3,183	3,021	(162)	Savings realised as a result of vacant posts and service re-design
Place	Digital Tameside	1,875	1,814	(61)	
	Total Director of Place	54,553	53,775	(778)	
Public Health	Director of Public Health	16,329	16,329	0	
Governance and Resources	Director of Governance and Resources	12,384	10,081	(2,303)	Ongoing restrictions in expenditure, vacant posts and savings as a result of severance, increased income and previous balances brought forward. £2m has been transferred to the budget strategy reserve to provide necessary resource to pump prime further service redesign and efficiencies.
Other	Corporate Costs and Capital and Financing	28,716	16,815	(11,901)	Additional income from airport dividend. Savings from reduced borrowing assumptions and a change in policy for the minimum revenue provision as agreed by Council during the year.
Other	Other Cost Pressures and Funding	15,990	13,625	(2,365)	Risk Provision was made to ensure in entirety the overall position of the council was managed. The outturn includes £12.8m transferred to reserves. £12m of which is to provide some protection to care services in 2016/17 whilst the Council moves to its ground-breaking Integrated Care Organisation (ICO) with Health Services in Tameside & Glossop.
	Total	211,326	204,663	(6,663)	

2.5 The overall net position is expenditure less than budget and is a combination of variances, both over and under budget, for service areas as summarised above.

- 2.6 Children's services will need to be managed in 2016/17 through a combination of efficiency improvements and on-going monitoring following a review of the base budget.
- 2.7 The ongoing position for Adults services will also require ongoing monitoring to be taken by the service in 2016/17.
- 2.8 The revenue position reported needs to be considered in the context of the Council's Medium Term Financial Strategy (MTFS). Below is a summary taken from the current MTFS which sets out £24 million savings planned for 2015/16 now being reported on, plus the requirement of a further £65 million through to 2019/20.
- 2.9 The targets for 2016/17 and future years are the current estimated position before any mitigating actions are put into place. They take account of known funding reductions and anticipated demand and cost increases. These assumptions are constantly under review.

Table 3 Summary Current Approved Medium Term Financial Strategy

	2016/17	2017/18	2018/19	2019/20
	£000	£000	£000	£000
Total Spending Plans	174,024	176,997	182,317	193,911
Total Resources	(174,024)	(162,368)	(151,591)	(147,084)
	0	14,628	30,726	46,827
Savings Already Allocated	14,100			
Savings Not Yet Allocated (Annual)	0	(14,628)	(16,098)	(16,101)
Savings Not Yet Allocated (Cumulative)	0	(14,628)	(30,726)	(46,827)

3 SAVINGS

Savings targets were allocated in line with consideration of the Council's core purpose, policy priorities, and assessed risks. The Council agreed a savings target of £24 million for 2015/16 as part of a two year budget plan. Detailed savings proposals were drawn up for 2015/16 and agreed by Full Council in February 2015. A specific report providing progress against these targets has been reported on a monthly ongoing basis to the Senior Management Team and Executive Board.

4 BALANCES TO BE CARRIED FORWARD

- 4.1 The treatment of service budgets that have outturned either more than or less than the allocated budgets needs to be considered. As services are required to manage their budget within a budget envelope, overs and unders have traditionally been carried forward into the following year unless there has been specific circumstances not to. Within the current financial climate and following detailed review of budgets it is appropriate to agree the treatment of carry forwards.
- 4.2 The considered treatment is as follows:
- 4.2.1 Where services have an outturn position in excess of budget, these balances will not be carried forward to 2016/17. This may be considered not to be offering the right incentive for services to manage within their approved budget. However it is only being recommended because we wish to keep the focus of Directors on achieving ongoing recurrent savings without a supplementary non-recurrent savings plan to

recover the previous year's adverse budget position. It is only because of the Council overall strong financial management that this is possible.

4.2.2 Where service areas wish to carry forward surplus balances into 2016/17, justification must be provided. **Appendix 3** shows a summary where services are requesting that balances be carried forward into 2016/17.

5 COUNCIL TAX AND BUSINESS RATES

5.1 The Business Rates Retention Scheme means that variations in the level of Business Rates income collected has a direct impact on Council resources. The level of Council Tax income collected remains an important area for the Council as any shortfall in the level of Council Tax income also has a direct impact on Council resources.

5.2 At quarter 4 both the level of Business Rates and Council Tax income are slightly under targeted collection rates due to the current economic climate. Both areas will be closely monitored during the financial year and continue to target income collection. **Appendix 4** includes two tables that show how the Council is performing against target collection rates in both Business Rates and Council Tax. Any arrears at 31 March 2016 will continue to be pursued vigorously in 2016/17.

6 CAPITAL OUTTURN

6.1 The Capital outturn position is detailed in **Appendix 5**. It shows expenditure less than the budget of £6.411 million this is after identified slippage was taken into account at quarter 3. The detail of the variances will be included within the Capital outturn report which will be presented at the next Strategic Planning and Capital Monitoring Panel.

7 CARE TOGETHER

7.1 In order to help address the significant pressures in our urgent care system and to alleviate potential regulatory intervention, the Council has agreed to consider offering one off support to Tameside Hospital Foundation Trust (THFT). It has been made clear through the recent contract negotiations, that any offer of support would be contingent on THFT delivering a plan by the end of June 2016 that would outline how the urgent care system will transform from the current working arrangements to the new urgent care village being developed through the model of care work stream by April 2017.

7.2 The delivery of this new system should not be underestimated and Tameside Hospital Foundation Trust has submitted an initial plan totalling £2.3 million for the full year effect of achieving this. Initially, the Council is requested to consider support of £0.750m immediately and the balance after receipt of a robust transition plan. The Single Commissioning Board will monitor the use of this investment and the outcomes derived from it.

These investments are already producing tangible results with Tameside and Glossop being named as one of the most improved locations in the country for urgent care.

8 RECOMMENDATIONS

8.1 The recommendations at the front of the report are approved.

APPENDIX 1

Budget changes Quarter 4 – for approval

	Director of People £000	Director of Place £000	Public Health £000	Governance and Resources £000	Corporate Budgets, Capital Financing and Corporate Pressures £000
Feb 2015 Budget Report:	78,105	51,248	17,155	11,363	50,769
					208,640
Budget Changes Approved:					
Quarter 1	146	4,344	0	671	(1,839)
Quarter 2	2,981	(176)	(943)	0	(2,805)
Quarter 3	1,762	984	72	285	(2,778)
					211,343
Quarter 4 Changes - To Be Approved					
Levy charge increase		2			(2)
Severance - Jan/Feb 16	127	19	45	65	(256)
Catering - Additional budget for legal fees		59			(59)
ESG Correct allocation					(18)
Decant costs		49			(49)
CCTV Transfer to Adults	233	(233)			
Capital Disposal Costs		185			(185)
Accounting Adjustments in respect of PFI		(1,928)			1,928
Revised Budget - March 2016	83,354	54,553	16,329	12,384	44,706
					211,326

APPENDIX 2

DIRECTOR OF PEOPLE

1. CHILDREN SERVICES

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Children's Social Care	19,477	24,408	4,931
Strategy and Early Intervention	2,237	1,746	(491)
Education	3,393	2,983	(410)
TOTAL	25,107	29,137	4,030

a. Overview

Children's services has exceeded its overall budget by £4.030m in 2015/16. Although plans are in place to deliver the specific savings proposals in future years, remaining within the annual budget has proved more difficult due to a combination of additional demand for the service and greater complexity of placements. Also, whilst the service delivered savings during 2015/16 they were not to the level originally projected. The corporate review of the budget position was completed during the year which resulted in £5.1m additional budget support being provided. The service is committed to reducing placement costs, for example through renegotiating prices and via a revised fostering payment scheme.

Reasons for the significant variations to budget:

	£000
<u>Children's</u>	
Savings not achieved	4,446
Staffing - Net Variation due to Severance scheme and Vacant posts being held within the service	(80)
Net External Residential/External Fostering/16 + placements	209
External Residential/External Fostering/16 + placements - relating to 14/15	100
Remand Costs Increase	18
Fostering/Adoption professional Services increase	43
Cash Grants (Section 17 Payments) - Allowances, Fees, Set Up	82
Safeguarding LAC	22
Transport Related Expenditure	8
Minor variation across Childrens Social Care service	82
Children's Total	<u>4,930</u>

£000

Strategy and Early Intervention

Expenditure is below budget on employee costs due to the Head of Service being seconded to the Public Services Reform Team for 3 years from June 2015 (£0.057m) and a substantive post (£0.045m) being funded by the Early Help Investment. The funding from the Early Help Investment is due to cease in September 2016 and therefore will not be an ongoing saving. (102)

Expenditure is below budget on employee costs due to a number of part year (192)

vacancies within the Early Help Teams and Children's Centre Service. This is a one off In year saving.

Further employee savings have been identified due to severance. (38)

Expenditure is below budget on other expenditure due to the cessation of the Action for Children Contract from December 2015 (£0.032m), contracts with Stockport NHS (£0.030m) now being funded by Public Health and Community and Voluntary Action Tameside (£0.050m) being funded by the Early Help Investment. The funding from the Early Help Investment is due to cease in September 2016 and therefore will not be an ongoing saving. (112)

The contract for Step Up, Step Out Funding with Community and Voluntary Action Tameside was ceased at the end of quarter 2. (96)

Other Minor Variations 76

Grants and Contributions – Minor Variations 28

Sales, Fees & Charges – Minor Variations (6)

Other Income – Minor Variations (3)

Use of One Off Monies (46)

Strategy and Early Intervention Total (491)

Education

Expenditure is below budget on employee costs due to in year vacancies and staff leaving as part of the severance initiative. (305)

Special Education transport: Minor variations under £0.05m 21

Other Expenditure is below budget due to: spend being less than anticipated within both the Schools Causing Concern Budget (£0.84m) and the Contingency for Schools budget (£0.46m), and Governors Services spend being less than expected in relation to Governor Courses due to the use of internal staff rather than external consultants (£0.67m). (197)

Grants & Contributions: Minor Variations under £0.05m (9)

Non-Academy Schools Income: Minor Variations under £0.05m (47)

Income is greater than the budget for Academy Schools due to an increase in the buy in from Academies for traded services. (73)

Sales, Fees & Charges: Minor variations under £0.05m (6)

Other Income: Minor Variations under £0.05m (5)

Use of one-off monies is below budget due to : spend being less than anticipated within the Schools Causing Concern Budget (£0.89m) and some other minor variations 117

Education Total (410)

b. Budget Analysis

An analysis of expenditure and income for each service within Children's is detailed below:

Children's Social Care

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Childrens Social Care 2015/2016 - Quarter 4			
Employee Expenses	8,735	8,451	(284)
External Agency Placements - Residential/Fostering	7,522	7,609	87
Internal Carer Payments	5,769	5,778	9
Direct Payments	470	520	50
Placements 16+	1,025	1,562	537
Transport Related Expenses	92	106	14
Transport Related - Car Mileage	177	107	(70)
Other Expenditure	2,301	2,450	149
Savings to be achieved	(4,451)	0	4,451
EXPENDITURE	21,640	26,583	4,943
Grants and Contributions	(203)	(194)	9
Sales, Fees and Charges	(546)	(536)	10
Other Income	(405)	(417)	(12)
External Placements Residential	(248)	(280)	(32)
Government Grant Income	(761)	(748)	13
INCOME	(2,163)	(2,175)	(12)
TOTAL	19,477	24,408	4,931

Strategy and Early Intervention

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Employee Expenses	2,979	2,647	(332)
Other Expenditure	1,764	1,632	(132)
EXPENDITURE	4,743	4,279	(464)
Grants and Contributions	(793)	(765)	28
Sales, Fees and Charges	(1)	(7)	(6)
Other Income	(706)	(709)	(3)
INCOME	(1,500)	(1,481)	19
Use of one-off monies	(1,006)	(1,052)	(46)
Savings being planned	0	0	0
TOTAL	2,237	1,746	(491)

Education – Core Services

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Employee Costs	3,274	2,969	(305)
Special Education Transport	1,254	1,275	21
Other Expenditure	4,898	4,700	(197)
EXPENDITURE	9,425	8,944	(481)
Grants and Contributions	(423)	(432)	(9)
Dedicated Schools Grant (DSG)	(2,201)	(2,201)	0
Non-Academy Schools Income	(2,429)	(2,382)	47
Academy Schools Income	(250)	(323)	(73)
Sales, Fees & Charges	(321)	(327)	(6)
Other Income	(170)	(175)	(5)
INCOME	(5,795)	(5,841)	(46)
B/fwd from 2014/15	4	4	0
Use of one-off monies	(270)	(153)	117
TOTAL	3,364	2,954	(410)

Education - DSG Specific Services

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Employee Costs	1,718	1,648	(70)
Special Education Transport	0	0	0
Other Expenditure	10,171	11,234	1,063
EXPENDITURE	11,889	12,881	992
Grants and Contributions	(139)	(269)	(131)
Dedicated Schools Grant (DSG)	(11,300)	(11,689)	(390)
Non-Academy Schools Income	(144)	(156)	(12)
Academy Schools Income	(150)	(143)	7
Other Income	0	(340)	(340)
INCOME	(11,733)	(12,598)	(865)
Use of one-off monies	(128)	(255)	(127)
TOTAL	29	29	0
OVERALL EDUCATION TOTAL	3,393	2,983	(410)

2. ADULT AND EARLY INTERVENTION SERVICES

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Adult Social Care	49,750	55,317	5,567
Adults and Early Intervention	1,356	1,196	(160)
TOTAL	51,106	56,513	5,407

a. Overview

£000

Adult Social Care

A combination of external cost pressures in demand led services such as homecare and care home placements and also savings to be identified have resulted in a budget deficit for 2015-16. This has been factored into the wider work being carried out with NHS colleagues and work is ongoing to address the collective health and social care economy funding gap. 5,567

Adult Social Care Total

5,567

Adults and Early Intervention

Expenditure is below budget on employee costs due to staff leaving and severance. (69)

Other Expenditure: below budget due to the spend on carers grants being less than anticipated. (70)

Grants and Contributions: Minor variation under £0.05m (19)

Sales, Fees and Charges: Minor variation under £0.05m 6

Other Income: Minor variation under £0.05m (8)

Adults and Early Intervention Total

(160)

b. Budget Analysis

An analysis of expenditure and income for each service within Adult and Early Intervention Services is detailed below:

Adult Social Care

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Employee Expenses	19,877	19,222	(655)
Residential and Nursing Care	23,178	23,498	320
Residential and Nursing Care - FNC	1,327	1,374	47
Direct Payments	3,242	2,660	(582)
Homecare	6,200	6,136	(64)
Transport Related Expenditure	1,088	911	(177)
Other Expenditure	22,819	24,880	2,061

Savings to be identified	(5,749)	0	5,749
EXPENDITURE	71,982	78,679	6,699
Grants and Contributions	(3,280)	(3,400)	(120)
Sales, Fees and Charges	(8,472)	(8,952)	(480)
Residential and Nursing Care inc Property Income & CHC	(9,066)	(9,570)	(504)
Residential and Nursing Care - FNC	(1,300)	(1,327)	(27)
Other Income	(114)	(115)	(1)
INCOME	(22,232)	(23,364)	(1,132)
TOTAL	49,750	55,315	5,567

Adults and Early Intervention

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Employee Expenses	607	538	(69)
Other Expenditure	873	803	(70)
EXPENDITURE	1,480	1,341	(139)
Grants and Contributions	(87)	(106)	(19)
Sales, Fees and Charges	(37)	(31)	6
Other Income	0	(8)	(8)
INCOME	(124)	(145)	(21)
TOTAL	1,356	1,196	(160)

3. STRONGER COMMUNITIES

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Stronger Communities	7,141	8,388	1,247
TOTAL	7,141	8,388	1,247

a. Overview

Stronger Communities has exceeded its budget by £1.247m. The reasons for the service being over budget are:

£000

As a result of expenditure in excess of budget in 2014/15 the budget was reduced by £80k. Work has continued throughout the year on delivering ongoing savings, however this reduction in budget has not been able to be recovered.

80

Savings Identified - work undergone throughout year on delivering savings which have begun to materialise following robust governance processes. Savings now allocated against services and full year effects to follow in 16/17 to create a balanced budget.

1,167

Stronger Communities Total

1,247

b. Budget Analysis

	2015/16 Budget £000	Projected Outturn £000	Variation to Budget £000
Employee Expenses	5,538	4,907	(631)
Other Expenditure	5,705	4,967	(738)
EXPENDITURE	11,243	9,874	(1,369)
Grants and Contributions	(373)	(411)	(38)
Sales, Fees and Charges	(894)	(1,075)	(181)
INCOME	(1,267)	(1,486)	(219)
B/fwd from 2013/14	(80)	0	80
Savings Planned and Savings to be Identified	(2,755)	0	2,755
TOTAL	7,141	8,388	1,247

DIRECTOR OF PUBLIC HEALTH

4. DIRECTOR OF PUBLIC HEALTH

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Director of Public Health	16,329	16,329	0
TOTAL	16,329	16,329	0

a. Overview

Public Health has delivered a balanced budget after managing the 7% (£942,000) in-year reduction to the Public Health grant.

£000

Due to the in year nature of the reduction, £308,000 that had been allocated to re-negotiating current contracts will not fully materialise until 2016/17. 308

Early Years additional reduction in programme spend (144)

In year efficiencies from voluntary severance (76)

Additional in year efficiencies (88)

Public Health Total **0**

b. Budget Analysis

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Employee Expenses	1,480	1,358	(122)
Other Expenditure	15,377	15,568	191
EXPENDITURE	16857	16,926	69
Sales, Fees and Charges	(528)	(597)	(69)
INCOME	(528)	(597)	(69)
TOTAL	16,329	16,329	0

DIRECTOR OF PLACE

5. ASSET AND INVESTMENT PARTNERSHIP MANAGEMENT

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Asset and Investment Partnership Management	3,641	3,815	174
TOTAL	3,641	3,815	174

a. Overview

£000

Corporate Landlord

Employee Expenses - Vacant posts within the service as a result of staff leaving and as a result of a restructure to the Estates function. (180)

Other Expenditure - Costs in excess of budget as a result of necessary works arising as a result of the TAC decant, and general building maintenance expenditure 661

Sales, Fees and Charges Minor variation 40

Other Income - Income in excess of budget generated as a result of additional works undertaken on behalf of service areas for estates. (219)

Capital Items & Movements to/from Earmarked Reserves - Minor variation (2)

Corporate Landlord Total 300

Catering

Efficiencies made within the catering service (126)

Catering Total (126)

b. Budget Analysis

	2015/16 Budget £000	Projected Outturn £000	Variation to Budget £000
Employee Expenses	3,231	2,705	(526)
PFI & FM Contract costs	20,333	20,245	(88)
Other Expenditure	11,038	12,260	1,222
EXPENDITURE	34,602	35,210	608
Grants and Contributions	(14,383)	(14,383)	0
Sales, Fees and Charges	(3,217)	(3,081)	136
Other Income	(13,065)	(13,984)	(919)
INCOME	(30,665)	(31,448)	(783)
Movements to/from Earmarked Reserves	(296)	53	349
Savings to be identified	0	0	0

NET	3,641	3,815	174
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6. ENVIRONMENTAL SERVICES

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Environmental Services	45,854	45,125	(729)
TOTAL	45,854	45,125	(729)

a. Overview

£000

Savings relating to employee costs across the service arising as a result of vacant posts not being filled. In addition there has been less expenditure than anticipated on employee costs for the Bin Swap scheme; this is as a result of the utilisation of existing employees and secondments.

(729)

Environmental Services Total

(729)

b. Budget Analysis

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Employee Expenses	14,784	14,054	(730)
Passenger Transport Levy	15,854	15,854	0
Land Drainage Levy	106	106	0
GMC Waste Disposal Levy	16,519	16,519	0
Other Expenditure	19,757	19,857	100
Recharge Expenditure	2,178	2,263	85
EXPENDITURE	69,198	68,653	(545)
Grants and Contributions	0	(145)	(145)
Sales, Fees and Charges	(15,320)	(16,203)	(883)
Other Income	(4,535)	(3,631)	904
Recharge Income	(2,645)	(4,531)	(1,886)
INCOME	(22,500)	(24,510)	(2,010)
B/fwd from 2014/15	0	0	0
Movements to/from Reserves	(1,111)	982	2,093
Savings being planned	267	0	(267)
TOTAL	45,854	45,125	(729)

7. DEVELOPMENT GROWTH AND INVESTMENT

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Development Growth and Investment	3,183	3,021	(162)
TOTAL	3,183	3,021	(162)

a. Overview

Development growth and investment has an outturn variation to budget of (£0.162m).

	£000
Expenditure below budget for Employee costs as a result of vacant posts across the service and service re-design not yet fully complete in all areas.	(210)
Professional Consultancy - external assistance for Building Control due to inability to fill vacant posts	32
Shortfall in Building Control Income as a result of vacant posts	149
Shortfall Ground Rental Income	39
Previously anticipated contribution from New Economy towards YES Pledge, now expected during 2016/17	45
Additional contribution for work being completed by Employment and Skills team funded via DWP	(63)
Other minor variations across Development, Growth and Investment	(154)
Development Growth and Investment Total	(162)

b. Budget Analysis

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Employee Expenses	3,132	2,922	(210)
British Waterways Levy	79	79	0
Other Expenditure	2,307	2,456	149
EXPENDITURE	5,518	5,457	(61)
Grants and Contributions	(1,032)	(901)	131
Sales, Fees and Charges	(1,293)	(1,288)	5
Other Income	(100)	(247)	(147)
INCOME	(2,425)	(2,436)	(11)
B/fwd from 2014/15	83	0	(83)
Movements to/from Reserves	0	0	0

Savings being planned	7	0	(7)
TOTAL	3,183	3,021	(162)

8. DIGITAL TAMESIDE

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Digital Tameside	1,875	1,814	(61)
TOTAL	1,875	1,814	(61)

a. Overview

Digital Tameside has spent less than budget by £0.061m. The reasons for this variation are:

	£000
Employee Expenses – Minor Variation	37
Supplies & Services Expenses	(86)
Sales, Fees and Charges Minor variation	(46)
Recharge Income - Minor variation	34
Digital Tameside Total	(61)

b. Budget Analysis

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Employee Expenses	1,377	1,414	37
Supplies & Services Expenses	1,165	1,078	(87)
EXPENDITURE	2,542	2,492	(50)
Sales, Fees and Charges	(162)	(208)	(46)
Recharge Income	(504)	(470)	34
INCOME	1,875	1,814	(61)

DIRECTOR OF GOVERNANCE AND RESOURCES

9. DIRECTOR OF GOVERNANCE AND RESOURCES

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Director of Governance and Resources	12,384	10,081	(2,303)
TOTAL	12,384	10,081	(2,303)

a. Overview

	£000
Vacant posts and savings as a result of severance have resulted in expenditure less than budget	(2,198)
Ongoing restrictions in expenditure	(1,305)
Amount earmarked for use in 2016/17 and future years for investment in service redesign and efficiencies	2,000
Cost of Collection surplus for Business Rates	(433)
Increased income received across the service area	(87)
Previous years balances brought forward	(280)
Director of Governance and Resources Total	<u>(2,303)</u>

b. Budget Analysis

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Employee Expenses	12,477	10,279	(2,198)
Housing Benefit Payments	89,236	89,236	0
Other Expenditure	4,131	2,826	(1,305)
EXPENDITURE	105,844	102,341	(3,503)
Grants and Contributions	(869)	(980)	(111)
Sales, Fees and Charges	(3,612)	(4,050)	(438)
Housing Benefit Subsidy	(88,929)	(88,929)	0
Other Income	(330)	(301)	29
INCOME	(93,740)	(94,260)	(520)
B/fwd from 2014/15	280		(280)
Transfer to Reserve	0	2,000	2,000
TOTAL	12,384	10,081	(2,303)

10. CORPORATE COSTS

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Corporate Costs	8,420	5,417	(3,003)
TOTAL	8,420	5,417	(3,003)

a. Overview

Corporate Costs include a range of central functions including Insurance, AGMA and Coroners costs and the cost of Democracy. The achievement of efficiencies and the receipt of additional income have resulted in an outturn position of spending below budget of £3.003m, as detailed below:

£000

Other Services - efficiencies achieved as a result of the insurance review.	(364)
Efficiencies in the cost of Democracy	(224)
Additional Manchester Airport Dividends	(2,245)
Additional Income Received	(170)
Corporate Costs Total	<u>(3,003)</u>

b. Budget Analysis

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Employee Expenses (incl. employee insurance)	6,647	6,543	(104)
Other Expenditure	4,656	4,171	(485)
EXPENDITURE	11,303	10,714	(589)
Grants and Contributions	(17)	(32)	(15)
Sales, Fees and Charges	(1,856)	(2,017)	(161)
Other Income	(1,010)	(3,249)	(2,239)
INCOME	(2,883)	(5,298)	(2,415)
B/fwd from 2014/15	0		0
TOTAL	8,420	5,417	(3,003)

11. CAPITAL AND FINANCING

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Capital and Financing	20,296	11,398	(8,898)
TOTAL	20,296	11,398	(8,898)

12. OTHER COST PRESSURES AND FUNDING

	2015/16 Budget £000	Outturn £000	Variation to Budget £000
Other Cost Pressures and Funding	15,990	825	(15,165)
Transfer to reserves	0	12,800	12,800
TOTAL	15,990	13,625	(2,365)

a. Overview

This is budget provision for risk and cost pressures that have been identified and reported in service areas. It is proposed that £12.8m will be transferred to reserves, £12m of which is to provide some protection to care services in 2016/17 whilst the Council moves to its ground-breaking Integrated Care Organisation (ICO) with Health Services in Tameside & Glossop.

APPENDIX 3

Directorate	Service	2015/16 Budget £000	Outturn Variation £000	Proposed reserve movement £000	C/Fwd £000
People	Childrens Social Care	19,477	4,931		No
People	Strategy and Early Intervention	2,237	(491)		No
People	Education	3,393	(410)		Yes ¹
People	Adults Social Care	49,750	5,567		No
People	Adults Early Intervention	1,356	(160)		No
People	Stronger Communities	7,141	1,247		No
	Total People	83,354	10,684		
Public Health	Director of Public Health	16,329	0		
Place	Asset and Investment Partnership Management	3,641	174		No
Place	Environmental Services	45,854	(729)		Yes ²
Place	Development, Growth & Investment	3,183	(162)		Yes ³
Place	Digital Tameside	1,875	(61)		Yes ⁴
	Total Place	54,553	(778)		
Governance	Director of Governance and Resources	12,384	(4,303)	2,000	Part ⁵
Other	Corporate Costs	8,420	(3,003)		No
Other	Capital Financing	20,296	(8,898)		No
Other	Other Cost Pressures and Funding ⁶	15,990	(15,165)	12,800	No
		57,090	(31,369)	14,800⁶	
	Total	211,326	(21,463)		

Notes:

1. £135k to support Denominational School bus passes, £40k for asbestos surveys in council maintained schools and £115k to support the shortfall in funding, primarily as a result of increases in the cost of mandatory National Insurance and Pension contributions.
2. It is anticipated that this will be utilised in 2016/17 to support the Leaders' pledges.
3. It is anticipated that this will be utilised in 2016/17 to support the Leaders' pledges and other highway and infrastructure related unbudgeted works required to support the economic growth of the borough.
4. This is a commitment to be used against the Tameside Digital investment.
5. It will be utilised to offset the ongoing reduction in Housing Benefit admin grant, and invest to save initiatives e.g. system improvements. This will allow the service to continue to manage their budgets within increasingly financial restraints.
6. Proposed transfers to reserve requiring approval

APPENDIX 4

The tables below detail how the Council is performing against target collection rates in both Business Rates and Council Tax. Arrears are pursued and recovery of current year arrears will continue in future years.

Council Tax In-year Collection Performance 2015/16				
	Cash Collected £m	Cash Collected %	Cash Target %	Variation %
April 2015	9.208	10.60	10.40	+0.20
May 2015	16.695	19.17	19.50	-0.33
June 2015	24.608	28.24	28.40	-0.16
July 2015	32.619	37.42	37.60	-0.18
August 2015	40.160	46.00	46.20	-0.20
September 2015	48.247	55.10	55.50	-0.40
October 2015	56.012	64.13	64.50	-0.37
November 2015	63.867	73.14	73.20	-0.06
December 2015	71.263	81.59	81.80	-0.21
January 2016	78.634	89.96	90.10	-0.14
February 2016	80.664	92.26	92.90	-0.64
March 2016	82.324	94.17	94.20	-0.03

Business Rates In-year Collection Performance 2015/16				
	Cash Collected £m	Cash Collected %	Cash Target %	Variation %
April 2015	6.679	10.88	9.90	+0.98
May 2015	11.629	18.98	20.90	-1.92
June 2015	17.543	28.96	30.40	-1.44
July 2015	23.289	38.44	39.40	-0.96
August 2015	28.353	46.85	47.20	-0.20
September 2015	33.553	55.20	55.80	-0.40
October 2015	38.746	63.69	65.00	-1.31
November 2015	44.016	72.24	73.70	-1.46
December 2015	48.456	79.60	81.90	-2.30
January 2016	53.886	88.39	89.60	-1.21
February 2016	56.330	92.82	93.30	-0.48
March 2016	58.284	96.10	96.30	-0.20

APPENDIX 5

CAPITAL MONITORING STATEMENT - 2015/16 OUTTURN			
	Annual Budget	Actual	Outturn Variation
	£000	£000	£000
<u>PEOPLE</u>			
Children	16,550	14,662	(1,888)
Community Services	251	160	(91)
Public Health	1,034	965	(69)
<u>PLACES</u>			
AIPM	9,107	8,044	(1,063)
Development & Investment	6,780	6,076	(704)
Digital Tameside	2,150	1,252	(898)
Engineering Services	8,924	7,477	(1,447)
Environmental Health	72	74	2
Operations	404	151	(253)
Transport	1,206	1,205	(1)
Subtotal	46,478	40,067	(6,411)
Unallocated (see below)	1,061		
Total	47,539		

CAPITAL FUNDING STREAMS - UNALLOCATED TO PROJECTS	
	Annual Budget
Development & Investment Resources	259
	802
Total Funding Streams	1,061

RESOURCES	£000
Capital Grants	22,282
Unsupported Borrowing	7,742
Revenue Contributions	780
Capital Receipts	7,719
Capital Contributions	516
Corporate Resources	1,030
Total	40,067